Transforming Oral Health for Families

About the “TOHF” Network

HealthEfficient

HealthEfficient is a mission-driven, not-for-profit organization whose mission is to support community health centers and other safety net providers in improving clinical and operational performance with the use of Health Information Technology (HIT). HealthEfficient currently supports 35-member health centers in 8 states and Washington DC across all their programs, as well as other non-member Federally Qualified Health Centers nationwide. Directed by Executive Sponsor Alan Mitchell, who has more than 10 years of experience leading HIT and clinical quality improvement projects with FQHCs across the country, HealthEfficient provides executive management oversight for the entire TOHF project and Network.

Health Resource Service Administration (HRSA)
Maternal & Child Health Bureau (MCHB)

Center for Oral Health Systems Integration and Improvement (COHSII)

Oral Health Resource Center (OHRC)
Frameshift Group
Association of State & Territorial Dental Directors (ASTDD)

HealthEfficient Board

Health Efficient TOHF Team

State/Jurisdiction Coordinators (SJC)

University Of Maryland (UMD)

State Partners (DOH, Medicaid etc.)

TOHF Steering Committee

Core Function
1. Data, Analysis, & Evaluation
2. Outreach & Education
3. Policy & Practice

Lead
HealthEfficient
HealthEfficient
HealthEfficient

Co-Lead
UMD
UMD
SJC

State/Jurisdiction
DC
NY
VA
MD

Cohort 1
3
2
2
3

Cohort 2
2
3
3

Cohort 3
2
2

Participating Health Centers (PHCs)

Outreach Coordinator: Mid-Atlantic Association of Community Health Centers (MACHC)

D.C.: Regional Primary Care Coalition (RPCC)
New York: Schuyler Center for Analysis and Advocacy (SCAA)
Virginia: Virginia Health Catalyst (VHC)
Maryland: Maryland Dental Action Coalition (MDAC)
HealthEfficient TOHF Team
Under the leadership of the HealthEfficient Executive Director Alan Mitchell, and in collaboration with Network partners, the TOHF Team drives project strategy, planning, implementation, and evaluation. Project Director Supriya Doshi provides overall project oversight and guidance, along with the assistance of the Project Manager, who coordinates QI projects and practice facilitation. Additional support is provided by HealthEfficient staff, including Dr. Rachel King (Dental Consultant for program planning strategy), Dr. Janet Bozzone (Dental Consultant for curriculum development), Stephanie Rose (Senior Director of Operations), Christopher Utman (Senior Data Analyst), and Magdalene Godena (Revenue Cycle Program Manager).

University of Maryland (UMD)
The University of Maryland School of Public Health is collaborating with HealthEfficient to address multiple activities related to program goals and objectives. Under the direction of Dr. Alice Horowitz, who has extensive experience in dental caries prevention, early detection, and health literacy in dentistry, and with assistance from Faculty Research Assistant Catherine Maybury, UMD is involved in survey design and evaluation, oral health literacy reviews, and outreach efforts.

Steering Committee
The Steering Committee is comprised of local MCH stakeholders with subject matter expertise, such as administrators, clinicians, policy makers, parents/caregivers, and/or family advocates, as well as representatives from project partnering health centers, who provide input on project direction, structure, and implementation.

State/Jurisdiction Coordinators (SJC)
The TOHF Network has designated four State/Jurisdiction Coordinators to assist with project activities within their respective state or jurisdiction. State/Jurisdiction Coordinators assist with various components of participating health center work plan implementation, with particular emphasis on policy and practice.

NEW YORK: Schuyler Center for Analysis and Advocacy
The Schuyler Center for Analysis and Advocacy (SCAA) is a statewide, nonprofit, policy analysis and advocacy organization working to shape policies to improve health, welfare, and human services for all New Yorkers, especially children and families who are living in poverty. Since 1872, the Schuyler Center has served as a voice for social and economic justice and policies that work for children, people living in poverty, and persons who are chronically ill and disabled in New York State. Located in Albany, the center works with partners including civic, business, religious, human service, and government agencies to identify, research, and analyze problems and design compassionate and cost-effective solutions. The Schuyler Center’s primary contact for the TOHF project is Bridget Walsh, Senior Policy Analyst.
DISTRICT of COLUMBIA: Regional Primary Care Coalition
The Regional Primary Care Coalition (RPCC) is a collaborative of funders, primary care associations, safety-net health care providers and community stakeholders serving the District of Columbia, suburban Maryland, and Northern Virginia. RPCC believes that health should be viewed from a regional population-based perspective because many factors affecting health do not recognize political or geographic boundaries. RPCC supports regional efforts to improve population health and advance health equity by promoting policies, programs and practices that integrate services and address underlying causes of health disparities. RPCC’s primary contact for the TOHF project is Sharon Zalewski, RPCC Executive Director.

MARYLAND: Maryland Dental Action Coalition
The Maryland Dental Action Coalition (MDAC) is the state’s leading non-governmental oral health policy and advocacy organization working to improve oral health equity through increased oral health promotion, disease prevention, education, advocacy, and access to oral health care. MDAC’s diverse statewide constituency comprised of private and public health dental and medical clinicians, community and regional health organizations, educational and academic research institutions, business, professional organizations, philanthropies, social service organizations, and others who are passionate about its mission and the well-being of Marylanders. MDAC’s TOHF team includes Mary Backley (CEO) and Diane Teigiser (Administrator).

VIRGINIA: Virginia Health Catalyst
Virginia Health Catalyst is a statewide organization that strives to ensure all Virginians have equitable access to comprehensive health care that includes oral health. Catalyst works to achieve this mission through trainings, advocacy, and community-based programs including state-specific oral health integration learning collaboratives. Through these initiatives over the past ten years, Catalyst has become a go-to resource to strengthen oral health integration in Virginia’s safety net and address access issues from policy to practice. Catalyst’s TOHF team includes Erica Facetti (Program Director), Brita Allen (Program Manager), and Sarah Holland (CEO).

Outreach Coordinator: Mid-Atlantic Association of Community Health Centers
The Mid-Atlantic Association of Community Health Centers (MACHC) is a nonprofit membership organization of Community Health Centers (CHCs) that supports two CHCs in Delaware and 15 CHCs in Maryland. MACHC’s mission is to improve the health of our communities; advocate on behalf of underserved and vulnerable communities; and support community health centers and their goals of providing access to high quality, affordable, and community-responsive primary care to all people within their communities – while responding to the dynamic nature of today’s health care system. MACHC provides outreach and engagement support to TOHF.