Message from the Chair

For 143 years, SCAA has been a respected and trusted voice for the poor and vulnerable in New York State. Our longevity is a tribute to the vision of Louisa Lee Schuyler and other philanthropists and activists who gave their time and money to support an independent, non-partisan voice for the disenfranchised of New York State.

SCAA’s Board of Trustees is charged with building on that legacy, and ensuring its financial independence that has helped earn us the trust of policymakers and legislators for generations. Last June, James Lytle stepped down from his position as Chair of SCAA’s Board after 15 years of exemplary service and dedication to the Schuyler Center. Jim’s command of issues and his deep understanding of Albany’s inner workings provided guidance to three Presidents of SCAA. The Schuyler Center is grateful for his leadership.

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This annual report highlights the remarkable work of our staff in advocating for early childhood health and welfare, improved oral health for all New Yorkers, and other areas where improvements are necessary, possible, and will have shared benefits. Please help us to continue the work that Louisa Lee Schuyler began by contributing to the Schuyler Center and growing our endowment so we can support independent advocacy for another century.

Paul J. Kaye, M.D.
Chair, Board of Trustees

Our Role:

The Schuyler Center for Analysis and Advocacy conducts research and analysis to help shape public debates around social policies that affect all New Yorkers. Schuyler Center puts the needs of children and families who live in poverty at the center of public discourse. We focus on improving lives by advancing government policies that affect people whose voices go unheard.

Our Work:

Policy that elevates low- and moderate-income New Yorkers.

One in five households have income below $20,000 per year and the gap between those at the top and those at the bottom has increased dramatically in recent decades. Economic insecurity in childhood can lead to lifelong disadvantages, ranging from poor health to low achievement in school. Schuyler Center carefully considers and promotes policies that expand economic security for low-income New Yorkers.

A healthier New York through strong public health, health coverage and health care.

Good health is essential to positive outcomes for children and adults and is one of the strengths of our society. Schuyler Center works to improve health through thoughtful public health policy and improving how health care—physical, mental, dental—is delivered, with a special emphasis on low-income children and families.

Strong families and investments that both prevent entry into the child welfare system and effectively care for those in the system.

One of the best ways to prevent negative outcomes and costs associated with the child welfare and juvenile justice systems is to invest in strengthening children and families before an adverse event or crisis. Schuyler Center works to prevent children’s entry into the system and ensures that the needs of children in the State’s care are adequately addressed in State and local policy.

Too Many NY Children Live in Poverty

Source: National Center for Children in Poverty (nccp.org), New York: Demographics of Low Income Children.

*FPL=Federal Poverty Level
President’s Message

Greetings! I hope you enjoy the Schuyler Center for Analysis and Advocacy’s new Annual Report. It’s been a long time since we’ve published something of this nature. We are so excited about the work we are accomplishing on behalf of New York State’s most vulnerable citizens that we wanted to share it with you.

In these pages you will read about recent achievements, our history, and our financial position. Equally important, you will see a list of those organizations and individuals who support our work by contributing to the Schuyler Center. There are very few organizations that consistently take positions that do not generate money or power for themselves, positions that nobody else cares to or is able to take. We absolutely could not do our work without your support. Our sincerest thanks to those of you who have been so generous.

The disparity between rich and poor affects all of our public systems and the people they serve. We will continue to advocate for policies that address the economic security and health of those living near poverty. I look forward to your help as we move forward.

Kate Breslin
President and CEO

What Success Looks Like

› Child Welfare – Schuyler’s relentless advocacy led to New York’s implementation of the innovative and family-focused Family Assessment Response (FAR) approach to child welfare and protection of funding for child welfare preventive services.

› Health coverage and access for vulnerable youth – Schuyler led New York’s advocacy and engagement to get young people leaving foster care the health care they need.

› Early Learning – Schuyler played a leadership role in convincing policymakers about the value of and need for increased funding for high-quality Pre-K in New York State, resulting in tens of thousands of new opportunities for young learners.

Service Over Three Centuries

In 1872, nearly 20,000 people, the vast majority immigrants to America, lived in 56 county poorhouses in New York State. Louisa Lee Schuyler, a pioneering social reformer and the great-granddaughter of both General Phillip Schuyler and Alexander Hamilton, found the living conditions deplorable in these institutions. That same year she founded the State Charities Aid Association. Together with William Cullen Bryant, Frederick Law Olmstead, and other well-known figures, Schuyler led fellow New Yorkers in advocating for improved conditions at the State’s health and welfare institutions. In subsequent decades, Theodore Roosevelt, Al Smith, Elihu Root, Winthrop Aldrich and Henry Morganthau worked side-by-side with SCAA leadership, infusing the organization with passionate spirit and optimism that continues to propel it today.

Among the achievements in which Schuyler Center has played a significant role:

› development of the first U.S. school for nurses at Bellevue Hospital;
› design of New York’s public health law and creation of the NYS Department of Health;
› establishment of one of the first agencies to provide foster care and adoption services;
› enactment of the New York State Earned Income Tax Credit to supplement wages for more than one million low- and moderate-income families;
› enactment of the Community Mental Health Reinvestment Act to use funds from the closure of state facilities to pay for community-based services;
› expansion of health care coverage through Medicaid and Child Health Plus;
› expansion of New York State’s universal pre-kindergarten program.

Schuyler Center for Analysis and Advocacy continues to be known as an independent leading voice for those who often don’t have a voice in Albany on issues of health, welfare and human services.

Schuyler Center is a 501©3 charitable organization that relies on a modest endowment and the generosity and commitment of private donors and foundations to carry out its extensive agenda.

Every year Schuyler Center hosts a policy forum on issues related to poverty.

On January 13, 2015, we will host “New York’s Cities: Confronting Income Inequality”

more information at www.scaany.org
SCAA completed its most recent fiscal year on June 30, 2014. The independent audit of financial statements for July 1, 2013 to June 30, 2014 has been completed and a clean opinion was issued. Operating revenues for the year were approximately $800,000 and operating expenses totaled about $1 million. Schuyler’s investments did very well and interest, dividends, and capital gains more than offset our operating loss resulting in a positive change in net assets for the year of slightly over $1 million.

### Financial Results July 2013 – June 2014

#### Operating Revenues

<table>
<thead>
<tr>
<th>Source</th>
<th>Percentage</th>
</tr>
</thead>
<tbody>
<tr>
<td>Grant Income</td>
<td>58%</td>
</tr>
<tr>
<td>New York State Contracts</td>
<td>20%</td>
</tr>
<tr>
<td>Special Events</td>
<td>17%</td>
</tr>
<tr>
<td>Endowment Distributions</td>
<td>3%</td>
</tr>
<tr>
<td>Other Donations</td>
<td>2%</td>
</tr>
</tbody>
</table>

#### Operating Expenses

<table>
<thead>
<tr>
<th>Category</th>
<th>Percentage</th>
</tr>
</thead>
<tbody>
<tr>
<td>Salaries and Fringe</td>
<td>65%</td>
</tr>
<tr>
<td>Professional Fees</td>
<td>6%</td>
</tr>
<tr>
<td>Subcontractors for Grants</td>
<td>6%</td>
</tr>
<tr>
<td>Rent and Utilities</td>
<td>10%</td>
</tr>
<tr>
<td>Other Office &amp; Grant Related</td>
<td>13%</td>
</tr>
</tbody>
</table>

The Schuyler Center is a not-for-profit 501©3 organization. Our independence allows us to advocate appropriately and effectively for New York’s most vulnerable citizens. We need your financial support to continue meeting our mission of helping those families in the greatest need.

There are several easy ways to give to Schuyler Center including gifts of cash or securities. Memorial and honorary gifts are also welcome. In addition, please consider joining the Schuyler Legacy Society by remembering SCAA in your will and estate planning.

Please contact Helen Smith, Director of Finance, at 518/463-1896 x140 or hsmith@scaany.org or visit our website at [www.scaany.org](http://www.scaany.org).
Thank You for Your Contribution to Schuyler Center
July 2013–June 2014

$250,000 +
New York State Health Foundation

$100,000 – $249,999
Health Foundation of Western and Central New York

$50,000 – $99,999
Hagedorn Foundation
Atlantic Philanthropies

$10,000 – $49,999
Child Care and Early Education Fund
Morris Heights Health Foundation
Casey Family Programs

$1,000 – $9,999
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